



CASE STUDY- ERAM

Challenges They Faced:

The DoD Business Transformation Agency's (BTA) mission is to guide the transformation of business operations throughout DoD and to deliver Enterprise-level capabilities that align to war-fighter needs.

ERAM is an independent risk assessment that is conducted in support of program Milestone Decisions for Major Automated Information Systems (MAIS) and at the request of decision makers such as the Milestone Decision Authority (MDA), Program Executive Office, functional sponsor or program manager. The risk findings provide insight to Programs, Senior Leaders, and the Investment and Acquisition Decision Process. ERAM was developed by the Business Transformation Agency in response to the ongoing challenges encountered by the large information technology (IT) investments across the Department of Defense (DoD), and is now an official requirement for all MAIS programs before completion of each major milestone.

Solutions We Brought:

The primary objective of this contract was to support the ERAM assessment of DLA's eProcurement program. The scope of work encompassed the execution, management, and planning of ERAM support for eProcurement, which includes providing services and technical expertise required to support BTA's mission in conjunction with the DoD Office of the Deputy Chief Management Officer and the Under Secretary for Acquisition, Technology and Logistics.

Results We Delivered:

- Collaboratively identified risks with the program team
- Provided insight to decision makers
- Worked with program leadership to develop mitigation and prevention strategies, and to identify trigger events to execute mitigation plans
- Improved delivery of business capability by reducing, identifying and mitigating risk
- Focused on root cause and recommended mitigation strategy
- Ensured inclusion of mitigation plans in the integrated master schedule
- Presented risks monthly, or as needed, to the Enterprise Risk Board